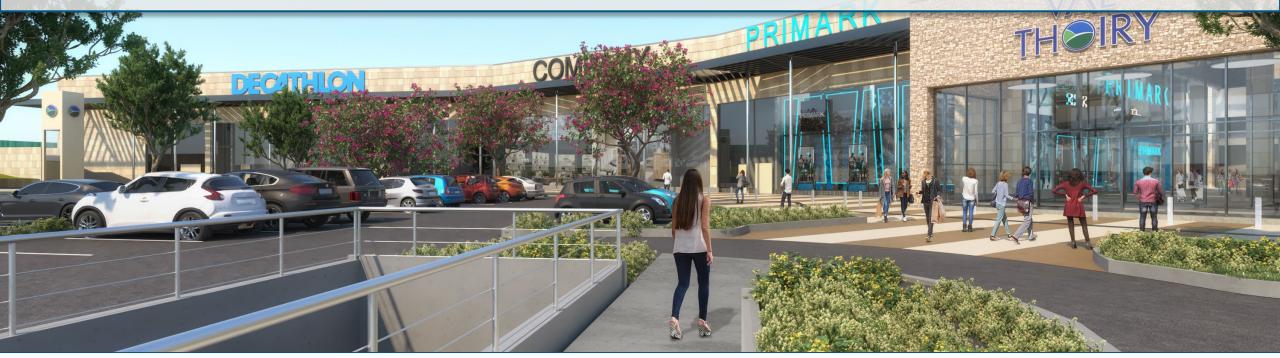
# **FULL YEAR RESULTS 2021**

Friday 25 March 2022





### **AGENDA**

Results review

Portfolio & ESG

Financial review

Closing remarks

Evert Jan van Garderen, CEO

Peter Mills, CIO

Roberto Fraticelli, CFO

Evert Jan van Garderen, CEO







## A well diversified portfolio (as at 31 December 2021)

Geographical (by value)

**EUROCOMMERCIAL** 

#### 5 Flagship centres\*

I Gigli/Carosello/Fiordaliso/Woluwe Shopping/ Passage du Havre

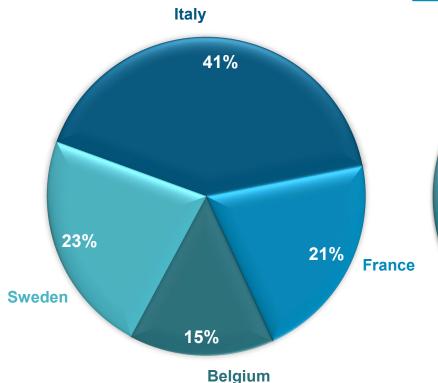
Fashion & Shoes = 36%

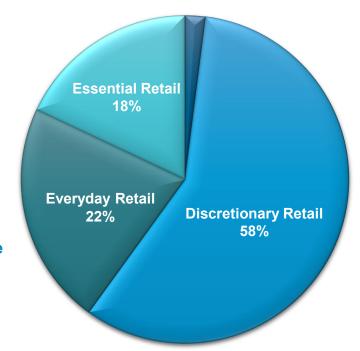
Essential and Everyday Retail = 41%

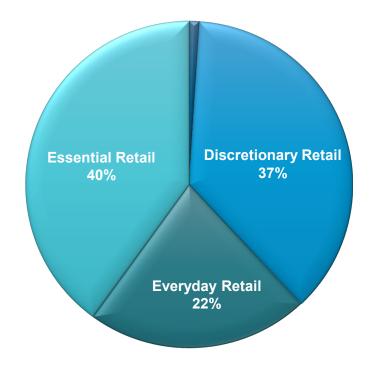
20 suburban hypermarket anchored shopping centres\*

Fashion & Shoes = 24%

**Essential and Everyday retail = 62%** 







N.B.: Essential retail include hypermarkets and Systembolaget, Everyday retail include books and toys, health and beauty, services, home goods and telecom and electronic.

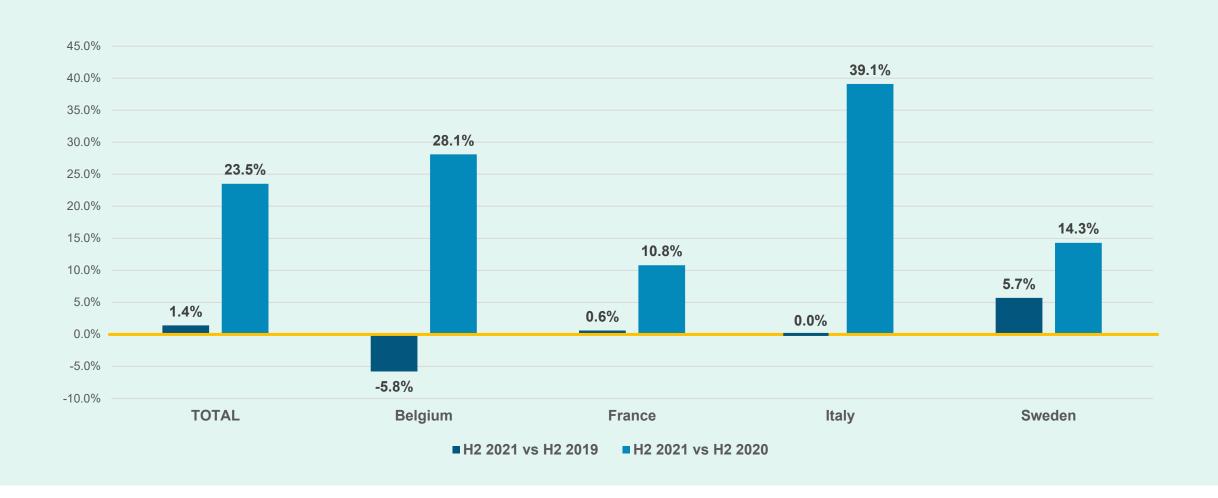
<sup>\*</sup> Total GLA including parts of shopping centres not owned by Eurocommercial

### Our centres since the beginning of the pandemic



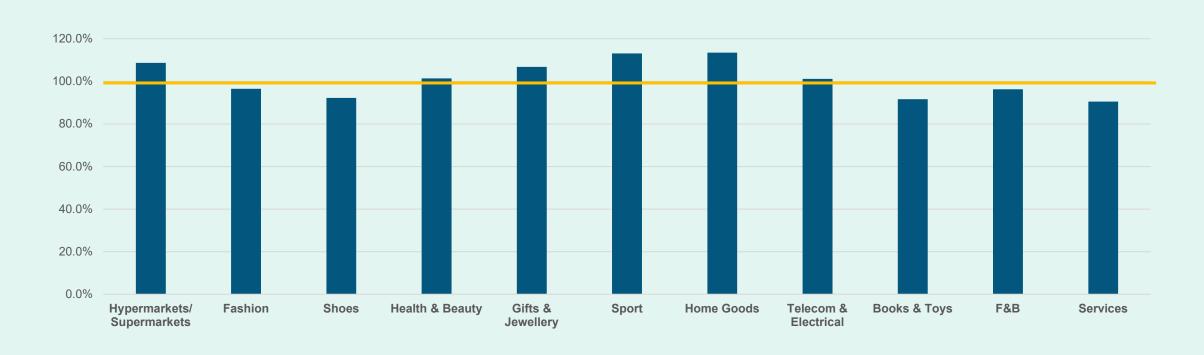


## Comparative H2 retail sales vs. 2019 and 2020





# Retail sector sales recovery in H2 2021 compared to pre-pandemic H2 2019

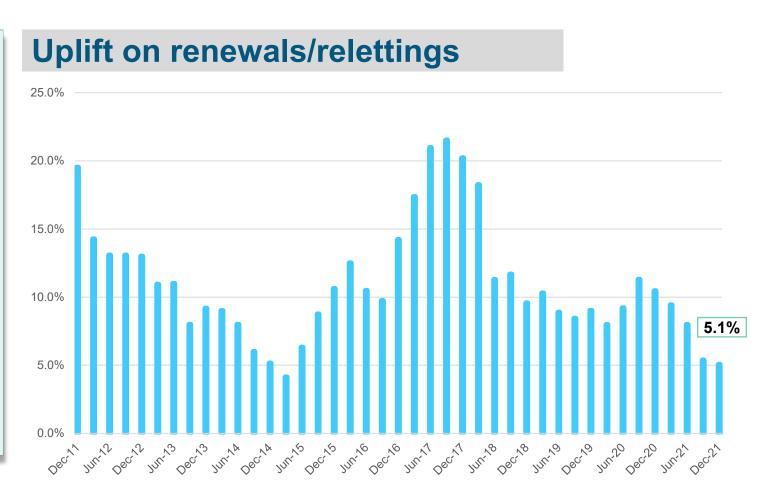


■ H2 2021 vs H2 2019



# Renewals and relettings – Continuation of positive long-term trend

- ➤ Strong leasing activity has been maintained over the last 12 months with 264 leases renewed or relet producing an overall uplift in rent of 5.1%.
- ➤ These leases represent approximately €24 million, equivalent to 12% of the annual minimum guaranteed rent.





### Renewals and relettings

**(12 months to 31 December 2021)** 

	Number of renewals and relettings	Average rental uplift on renewals and relettings	% of leases renewed and relet (MGR)
Belgium	25	1.1%	17%
France	36	5.1%	6%
Italy	106	7.6%	12%
Sweden	97	3.9%	18%
Overall	264	5.1%	12%

- ➤ 264 leases renewed or re-let in the 12 months to December 2021 of which 100 were lettings to new retailers achieving a 7.4% uplift
- ➤ All countries recorded positive uplifts and standard lease terms and conditions including lease length were maintained



### Rental indexation

- In Sweden already invoiced and collected in January
- In France and Italy to be invoiced in April
- In Belgium invoiced according to lease start date

	Average indexation	Estimated indexation to be invoiced during 2022
Overall	3.6%	€7.0 million
Belgium	5.6%*	€1.3 million*
France	2.8%	€1.8 million
Italy	3.8%	€2.7 million
Sweden	2.8%	€1.2 million

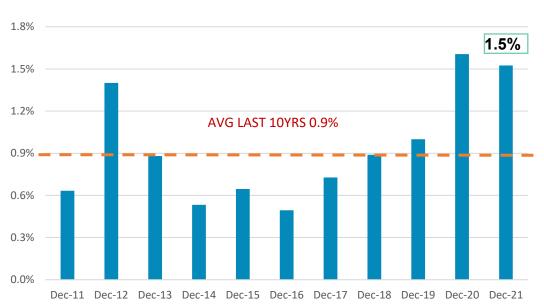
<sup>\*</sup>indexation estimate for 2022



### **EPRA** vacancies

EPRA vacancy for the portfolio at 31 December 2021 remained very low at 1.5% ranging from 1.0% to 2.5% in our markets.

#### Long term EPRA vacancy rate



	EPRA Vacancy at 31 December 2021
Overall	1.5%
Belgium	1.0%
France	2.5%
Italy	1.3%
Sweden	1.2%

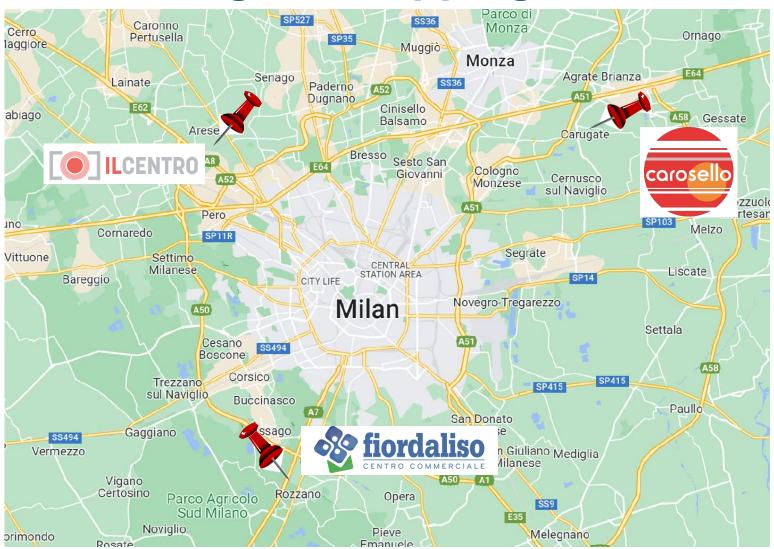


### Rent collected in 2021

	Rent concessions granted (€ million)	% of invoiced rent collected 2021	% of due and collectable rent collected 2021
Belgium	€ 0.6	96%	99%
France	€ 2.3	86%	88%
Italy	€ 9.5	89%	98%
Sweden	€ 0.7	98%	100%
Total	€ 13.1	91%	96%



### Milan's largest shopping centres



Eurocommercial owns two of the three largest shopping centres in the Milan area:

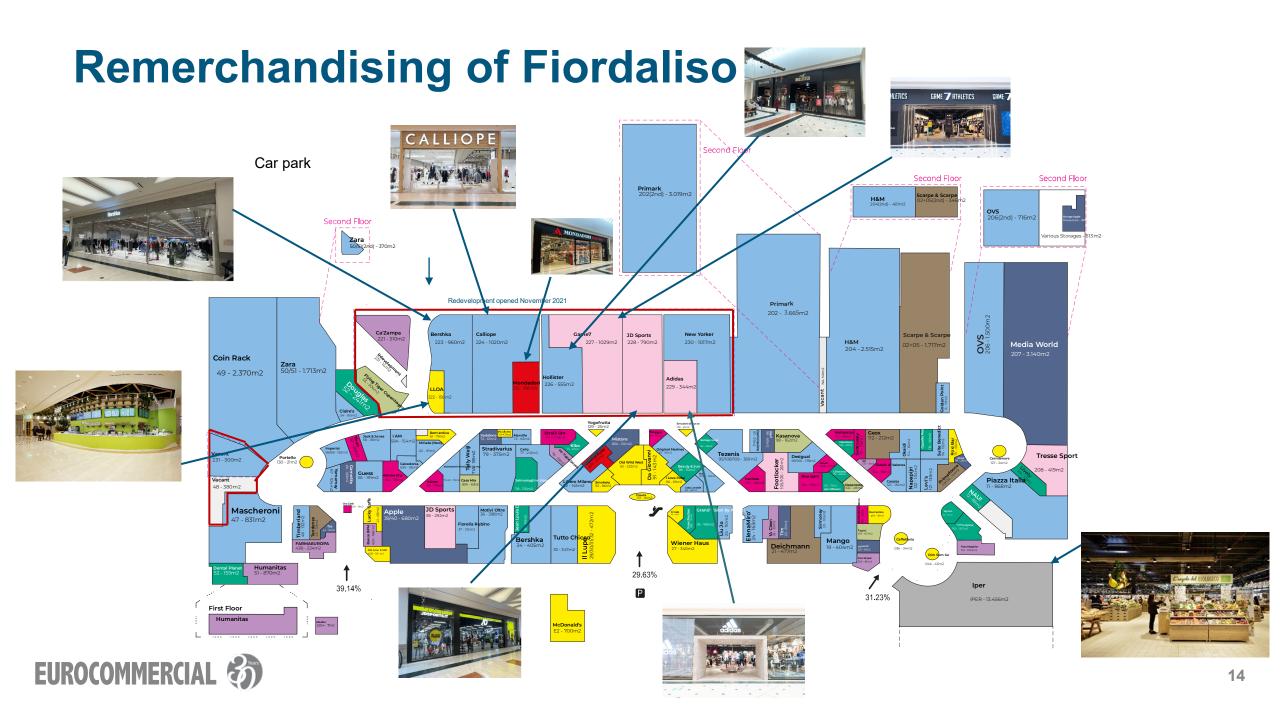
#### □ Carosello in Carugate

- 53,000m² inc. Carrefour
- 116 stores inc. Apple, H&M, Inditex, Coin
- Opposite IKEA and Leroy Merlin

#### ☐ Fiordaliso in Rozzano

- 85,000m² inc. Finiper and retail park
- 150 stores inc. Primark, H&M, Inditex, MediaWorld





#### Fiordaliso tenants

Strengthening of partnership with existing brands...

















Bershka





LLOA

**MINI S0**℧

CALLIOPE







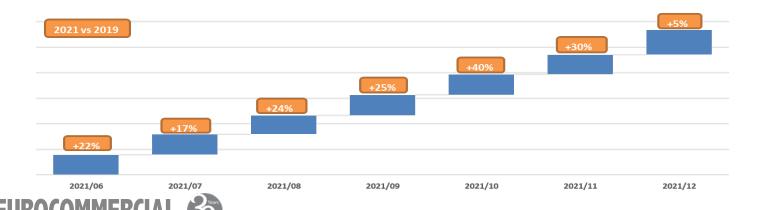








#### Driving footfall growth in 2021 compared to pre-pandemic 2019



- Overall, +6% over 2019
- 70% of the footfall in 2021 in H2
- October and November increases due to the opening of the new mall
- Subdued December 2021 growth compared with opening of Primark in December 2019



# Portfolio Peter Mills, CIO





# Valuations (at 31 December 2021)

	Net value	Valuation change		EPRA yields	
	31 Dec 2021 € million	From 30 Jun 2021	From 31 Dec 2020	NIY	Topped-up
Belgium	579	-0.6%	-2.2%	4.4%	4.6%
France	890	-0.1%	-1.8%	5.0%	5.0%
Italy	1,608	1.4%	0.7%	5.4%	5.6%
Sweden	894	1.4%	1.1%	5.0%	5.1%
Overall	3,971	0.8%	-0.3%	5.1%	5.2%

Values may not add up due to rounding



# **Valuation split**

5 Flagships	Net value (€M) 31 December 2021	EPRA net initial yield (%)	EPRA topped up yield (%)
Woluwe Shopping (Belgium) Passage du Havre (France) I Gigli, Carosello, Fiordaliso (Italy)	1,785 (45% of the portfolio)	4.7	4.8

20 suburban hypermarket anchored shopping centres	Net value (€M) 31 December 2021	EPRA net initial yield (%)	EPRA topped up yield (%)
8 in France 5 in Italy 7 in Sweden	2,186 (55% of the portfolio)	5.4	5.5



### **Transaction programme**

#### **Disposals**



#### **FRANCE**

Les Trois Dauphins, Grenoble, completed in March 2021 for €34.4 M



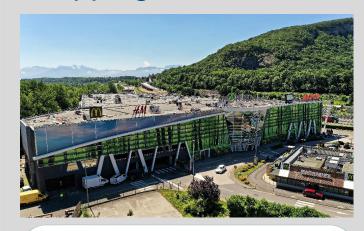
#### **FRANCE**

Chasse Sud, Chasse-sur-Rhône, completed in December 2021 for €80 M



### FRANCE

Shopping Etrembières



Purchase of remaining 50% in November 2021 for €45 million



#### **FRANCE**

Les Grands Hommes, Bordeaux completed in March 2022 for €22.5 M



#### FRANCE

Passage du Havre, Paris, 50% office & residential completed in March 2022 for €57 M







### **Environmental, Social and Governance**

#### THE THREE PILLARS





### **ESG** case studies

#### Be green



- Updated Green Lease
- Sustainable finance
- Full BREEAM certification

#### Be engaged



- Eurocommercial Retail Academy® expanding
- Improving customer and tenant satisfaction scores

#### Be responsible



- Supporting local communities
- Supplier Code of Conduct updated



### Awards and recognitions













# Financial summary at 31 December 2021

**Proportionally consolidated** 

Total net borrowings €1.679 billion

Average term of hedges

5.8 years

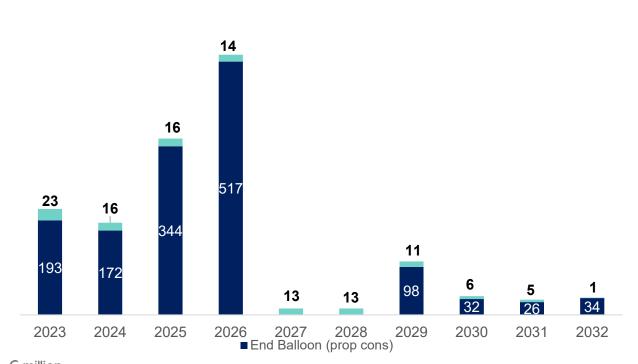
Average term of loan book

3.9 years

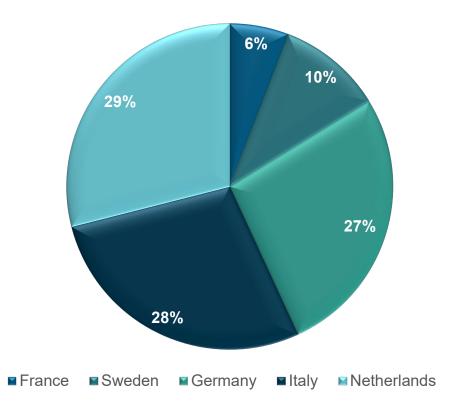
Average overall interest rate (incl. margin)

2.0%

#### Non-current borrowings maturity and amortisation schedule

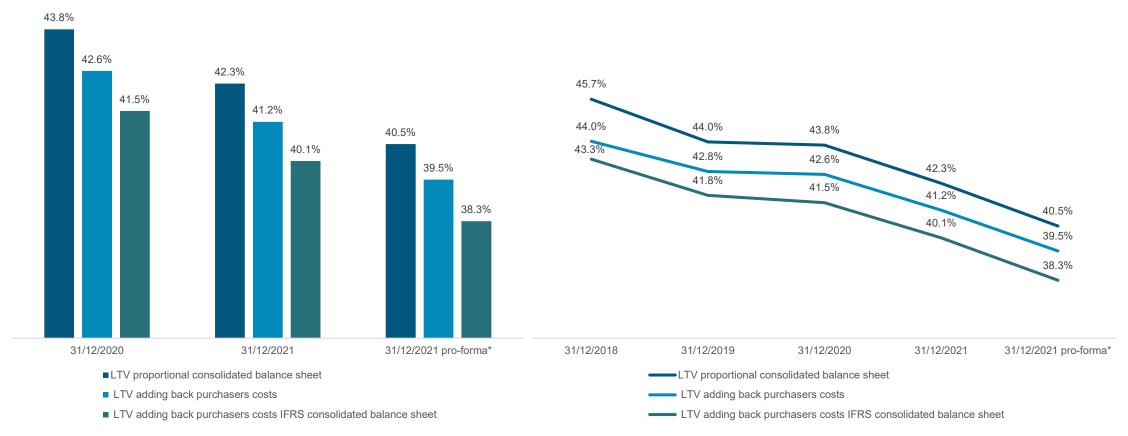


#### **Lenders' Share**





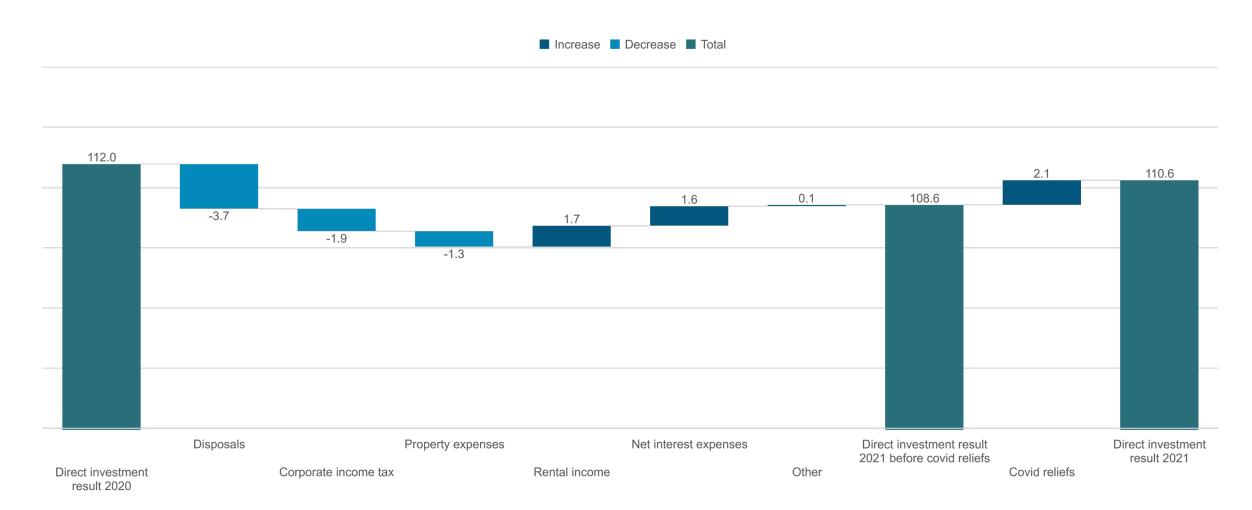
# LTV at 40% - goal achieved



 $^{\star}$ considering the sale of Bordeaux and the 50% of the office and residential parts of Passage



### Direct Result recovering from COVID-19 pandemic

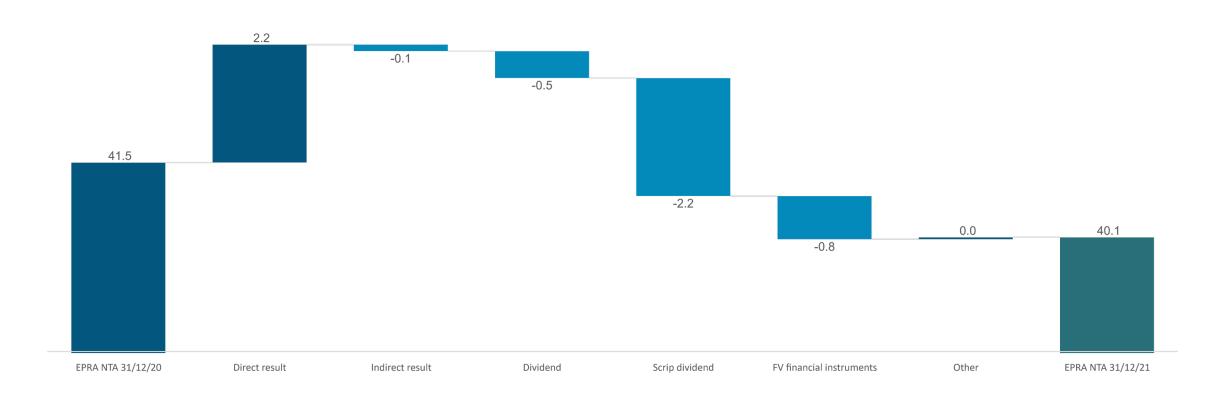


Amounts are in € million and are reported according to proportional consolidation



### **EPRA Net Tangible Asset**

### **EPRA NTA Bridge**









### **Dividend**

- Cash dividend of €1.50 per share
- Mandatory scrip dividend of 1 for each 75 existing shares
- New dividend policy with interim and final dividend pay-out ratio
- A cash pay-out ratio ranging between 65% and 85% of the direct investment result but with target at 75%
- Interim dividend payable in January and final dividend payable in July









# FINANCIAL CALENDAR

13 April 2022: 2021 Financial statements

6 May 2022: First Quarter Results 2022

14 June 2022: Annual General Meeting

16 June 2022: Ex-dividend date

1 July 2022: Dividend payment date





### Disclaimer/forward-looking statements

For a more comprehensive discussion of the risk factors affecting our business, please see our latest annual report. This presentation does not constitute or form a part of any offer to sell, or any invitation or other solicitation of any offer, to buy or subscribe for any securities in the United States or any other jurisdiction. Some statements in this presentation are 'forward-looking statements'. By their nature, forward-looking statements involve risk and uncertainty because they relate to events and depend on circumstances that may occur in the future. These forward-looking statements involve known and unknown risks, uncertainties and other factors that are outside of our control and impossible to predict and may cause actual results to differ materially from any future results expressed or implied. These forward-looking statements are based on current expectations, estimates, forecasts, analyses and projections about the industries in which we operate and management's beliefs and assumptions about possible future events. You are cautioned not to put undue reliance on these forward-looking statements, which only speak as of the date of this presentation and are neither predictions nor guarantees of possible future events or circumstances. We do not undertake any obligation to release publicly any revisions to these forwardlooking statements to reflect events or circumstances after the date of this presentation or to reflect the occurrence of unanticipated events, except as may be required under applicable securities laws.al report, a copy of which can be found on the company's corporate website www.eurocommercialproperties.com





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